



CHAIRMAN OF THE JOINT CHIEFS OF STAFF
WASHINGTON, D.C. 20318-9999

CM-2212-04
26 November 2004

INFO MEMO

FOR: SECRETARY OF DEFENSE

FROM: General Richard B. Myers, CJCS *RBMY 11/24*

SUBJECT: NATO Manning Tables

- In response to your request for greater fidelity on the manning of NATO billets by nation, the NATO Command Structure peacetime establishment manning tables are attached (TABs B through G).
- Of note, the top three contributors to NATO's peacetime establishment billets are the United States (16 percent), Germany (11 percent) and the United Kingdom (9 percent). The next tier of contributors, offering between 6 to 7 percent of NATO's manpower, includes Italy, Spain, the Netherlands and Turkey; the remaining nations contribute roughly 1 percent apiece. These percentages hold true regardless of the headquarters, function or mission.
- The attached information paper (TAB A) explains how the tables are constructed. The tables are sorted by country at the attached TABs B through G.

COORDINATION: NONE

Attachments:
As stated

Reference:

- 1 DASD(European and NATO Policy) memorandum, OSD 16784-04, 21 October 2004, "NATO Manning Tables"

Prepared By: Lieutenant General Walter Sharp, USA; Director, J-5; 703-695-5618



OSD 19029-04

27 October 2004

INFORMATION PAPER

Subject: NATO Manning Tables

1. Purpose. To provide information and explanation on how to read the NATO manning tables provided as Enclosures B through G.

2. Key Points

- Manning tables are tabulated alphabetically by country. Each tab contains spreadsheets that list a nation's billets within each NATO headquarters. Headquarters are sequenced as follows:
 - Allied Command Operations
 - SHAPE
 - JFC HQ Brunssum
 - JFC HQ Naples
 - Joint HQ Lisbon
 - CC-Air HQ Ramstein
 - CC-Air HQ Izmir
 - CC-Land HQ Heidelberg
 - CC-Land HQ Madrid
 - CC-Mar HQ Northwood
 - CC-Mar HQ Naples
 - NATO CIS Service Agency (NCSA) Sectors
 - HQSACT
 - Joint Warfare Center (JWC)
 - Joint Force Training Center (**JFTC**)
 - Joint Analysis Lessons Learned Centre (JALLC)
 - NATO Undersea Research Centre
- There are several instances where a nation does not possess a billet in a particular HQ. In that case, there is no reference to that HQ in the tab.
- Prior to the first tab in Volume I of the manning tables, there are two tables listing the total number of billets that nations possess in each headquarters and the NATO CIS Service Agency Sectors.



- Tabulated country and force structure abbreviations are as listed below:

- BE	Belgium
- BU	Bulgaria
- CA	Canada
- CZ	Czech Republic
- DA	Denmark
- ES	Estonia
- FR	France
- GE	Germany
- GR	Greece
- HU	Hungary
- IC	Iceland (no billets assigned)
- IT	Italy
- LA	Latvia
- LI	Lithuania
- LU	Luxembourg (no billets assigned)
- NL	The Netherlands
- NO	Norway
- PL	Poland
- PO	Portugal
- RO	Romania
- SK	Slovakia
- SN	Slovenia
- SP	Spain
- TU	Turkey
- UK	United Kingdom
- US	United States
- ROT	Rotational Billets

Prepared by: Lieutenant General Walter Sharp, USN; Director, J-5; 703-695-5618



PLACE HOLDER FOR HARD COPY
OF NATO MANNING TABLES,
VOLUMES I AND 11.

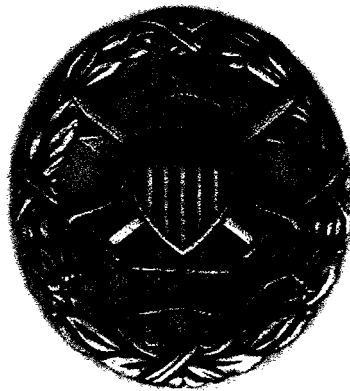


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NATO MANNING TABLES

Volume I



Joint Staff Action 04-07257

12 November 2004

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NATO MANNING TABLES

Volume II



Joint Staff Action 04-07257

12 November 2004

